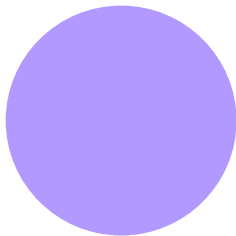
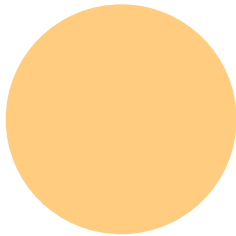
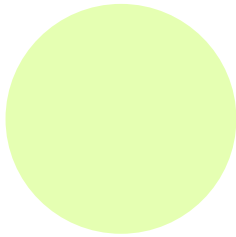




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LEAN THOUGHTS

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SMART FLOORS

For those not yet committed to a visual factory - stupid floors you just walk on, but smart floors are filled with information that brings order out chaos, as visual indications show where everything should be.

Vision of the Visual Workplace

As you walk the aisles is their evidence of:

- **No Wandering / No Searching**
Everything you need to do a proper job is near at hand and where you left it - and where you left it is its proper, designated place.
- **No Waiting / No Delays**
You do not need to wait to do your work. Materials, parts, tools, paperwork arrive on time. Permission to engage in the work is visibly in place in the work area.
- **No Wondering / No Secrets**
Procedures are standardized and visually displayed. All the information you need to do quality work is at your fingertips - accurate, complete and visible.
- **No Obstacles / No Detours**
It's a straight shot to where you need to go. You don't need to take a detour around equipment, racks, people or material.
- **No Extras**
The area contains just what's needed, nothing extra, nothing just-in-case. Lean, elegant, essential.
- **No Injuries**
The workplace is safe. Safety procedures are built into the process of work.
- **No Waste / No Red Ink**
The workplace is clean, well-ordered, self-explaining, and self-regulating. Waste is identified before it accumulates. Material and information flow through the workplace at an accelerated pace.

Ref: *Quality Methods International Inc. Visual Systems: Harnessing the Power of a Visual Workplace - Gwendolyn D. Galsworth*

LEAN CONSORTIUM MEMBERS:

- CFN Precision
- CGL
- CTS Canada
- EATON Cutler Hammer
- KRAFT
- LA-Z-BOY- Residential
- MESSIER-DOWTY
- MORRISON LAMOTHE
- ORENDA
- NESTLE WATERS CANADA
- STACKPOLE



Where "Lean Thoughts" Become Reality



The Origin of Red, Yellow, Green

Do You know where RED, YELLOW and GREEN originated for traffic signals?

Stoplights are red, yellow and green because traffic officials, early on, copied the code system railroad engineers devised for track systems controlling the trains. The goal of the railroad engineers in creating this code was to prevent often fatal train collisions by giving the trains advance visual warning. Red, the colour of blood, proved a logical choice for the stop signal, as for thousands of years this colour foretold of danger. The colour alone, railroad engineers reasoned, should give people cause to pause, and stop or suffer the consequences of death and destruction. Engineers used the trial and error method of selecting the other colours. The first trial in the 1830's was of choosing green for the caution signal and clear white light for the go signal. **This failed miserably.** Typical street lighting or sun glare was often mistaken for a "go" signal with the inevitable messy result. This prompted the railroad engineers to then try Red for stop, Yellow for caution and Green for go. Traffic engineers stole this coding system in a typical Best Practice fashion and adapted it into the world's first electric traffic light in Cleveland, Ohio in 1914. **So it is to the railroad engineers that we owe our Visual Management code, not the traffic engineers after all.**

To **LOOK** is one thing
 To **SEE** what you look at is another
 To **UNDERSTAND** what you see is important
 To **LEARN** from what you understand builds knowledge
 To **ACT** upon that learning is what really matters

Contributed by Ian Young

As we progress in the year... let us remember...

1. Never test the depth of the water with both feet.
2. If you think nobody cares if you're alive, try missing a couple of car payments.
3. Before you criticize someone, you should walk a mile in their shoes. That way, when you criticize them you're a mile away and you have their shoes.
4. If at first you don't succeed, skydiving's not for you.
5. Give a man a fish and he will eat for a day. Teach him how to fish, and he'll sit in a boat and drink beer all day.
6. If you lend someone \$20 and never see that person again, it was probably worth it.
7. If you tell the truth, you don't have to remember anything.
8. Some days you are the dog; some days you are the fire hydrant.
9. Good judgment comes from bad experience, and a lot of that comes from bad judgment.
10. Generally speaking, you aren't learning much when your lips are moving.
11. Never, under any circumstances, take a sleeping pill and a laxative on the same night.
12. No matter what happens, somebody will find a way to take it too seriously....

REWARD AND RECOGNITION

Take praise beyond generic recognition with these three steps:

1. Make a general remark, such as: "That was a great presentation, Wally."
2. Tell him specifically what you liked: "I liked how you used humour to talk about the changes we face."
3. Generalise from this specific instance to a character strength: "Your sense of humour always gets us through rough times. I admire that." Following this method tells a person that this specific event is indicative of something you admire about him. It's much more powerful than just saying, "Good job."

Recognition The Quality Way, Toni La Motta. Quality Resources, 993 Broadway, NY 10010

Consortium Event Schedule



Tour Workshop Conference

| January | February | March | April | May | June |
|--|--|---|---|---|--|
| <p>T</p> <p>Wednesday 24 <u>Eaton Electrical</u>, contact Joe Fisher, JoeRFisher@eaton.com</p> <p>W</p> <p>La-Z-Boy Corporate Monroe MI February 14 & 15 <u>Enterprise Value Stream Mapping</u> How to use the VSM tools to map admin processes. Contact Richard Kunst for info. Richard.kunst@la-z-boy.com Register at www.ame.org</p> | <p>T</p> <p>Wednesday 14, <u>CFN Precision</u>, contact Paul Kaulback, pkaulback@cfn-inc.com</p> | <p>T</p> <p>Wednesday 21, <u>Nestle Waters</u>, contact Mariela Castano mcastano@perriergroup.com</p> | <p>T</p> <p>Wednesday 18, <u>CTS Corp.</u>, contact Bob Garces, Bob.Garces@ac.ctscorp.com</p> <p>C</p> <p>Lean Design & Development Conference Wed 18 to Fri 20 Chicago Contact www.iirusa.com/lean</p> | <p>T</p> <p>Wednesday 16, <u>Stackpole CSD</u>, contact Don Barber Don.Barber@stackpole.ca</p> <p>Consortium Shareshowcase</p> <p>Saturday 05 <u>CGL Guelph</u>, Contact Cindy Grolleman Grolleman@canada.com or Dave Deskur daved@cglmfg.com</p> | <p>T</p> <p>Wednesday 20, <u>Morrison LaMothe</u>, contact Tony Vita tvita@morrisonlamthe.com</p> <p>C</p> <p>AME Regional Conference Mon 18 to Thur 21 Edmonton, Alberta Contact www.measureupforsuccess.com</p> |
| July | August | September | October | November | December |
| | | <p>T</p> <p>Wednesday 26, <u>Kraft Foods</u>, contact Hanif Jivraj hjivraj@Kraft.com</p> | <p>T</p> <p>Wednesday 10, <u>CGL Manufacturing</u> contact Dave Deskur daved@cglmfg.com</p> <p>C</p> <p>AME National Conference Mon 29 to Friday Nov 2 Chicago Contact www.ame.org</p> | <p>T</p> <p>Wednesday 14, <u>Messier-Dowty</u>, contact Mike Smith Mike.Smith@Messier-dowty.on.ca</p> | <p>T</p> <p>Wednesday 12, <u>Orenda</u>, contact Brenda McIntosh brendamcintosh@orenda.com</p> |